



NY Forward

Agenda

01 What is NY Forward?

02 Community Vision

03 Eligible Projects

04 Evaluation Criteria

05 Submitting a Project Application

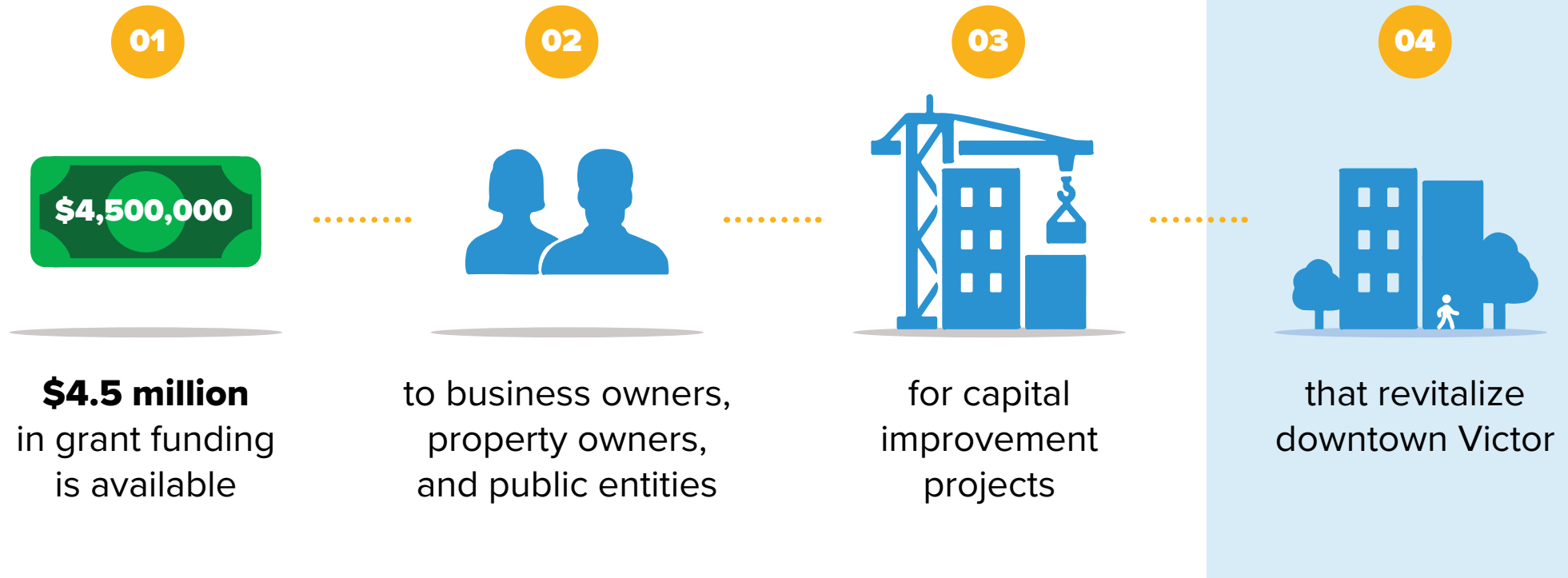
06 Q&A Session



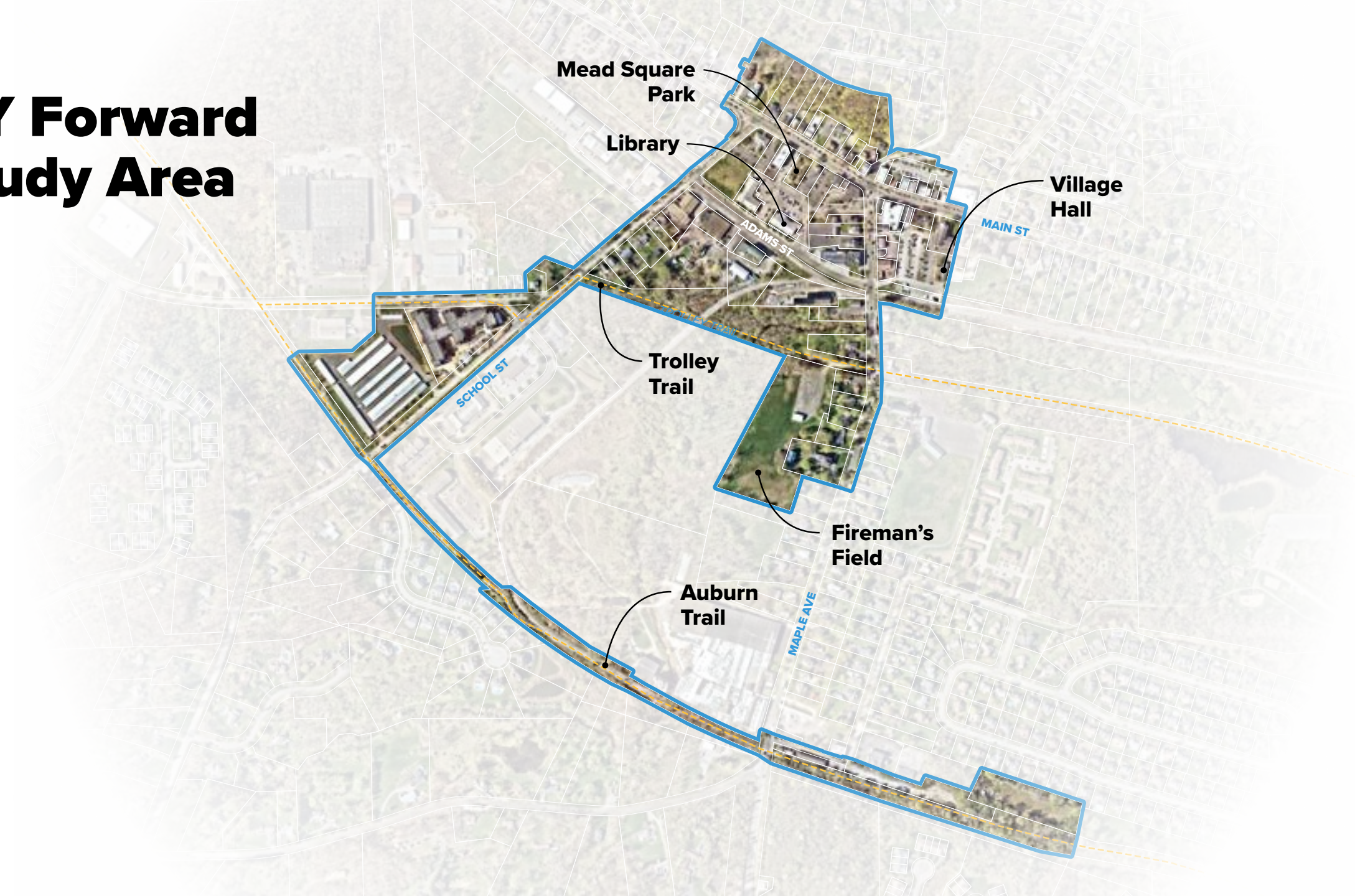
VICTOR NY FORWARD

What is NY Forward?

NY Forward Basics



NY Forward Study Area



Who is Involved?



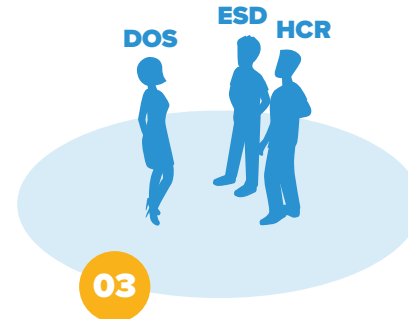
Local Planning Committee (LPC)

Group of local community members who guide the planning process and will identify the projects that have the most potential to benefit downtown.



Project Team

Subject matter experts in planning, architecture, and economic development who facilitate the planning process.



State Agencies & Representatives

Representatives from New York State agencies that oversee the planning process.



Community Members

Community members can get involved by proposing their projects for potential funding and providing feedback throughout the process.

Local Planning Committee



LPC Co-chairs:

- Mayor Sean McAdoo, Village of Victor
- Tracey Dello Stritto, Finger Lakes Regional Economic Development Council

Members:

- Paris Albert, ESL
- Romy Barbato, Victor Farmington Library
- Aimee Cain, AE Gifts & Clothing
- Michael Galban, Ganondagan State Historic Site
- Emily Knickerbocker, Victor Insulator
- Chris Mergler, Village Planning Board
- Charlie Parkhurst, Victor-Farmington Rotary
- Dawn Pierson, Victor Urban Renewal Agency
- Kathy Rayburn, Victor Local Development Corporation
- Scott Reinhart, Victor Hiking Trails

Timeline

June 2026

NY Forward Process Begins

Victor is selected as a NY Forward community and the planning process begins.

We are here!

July to Aug.

Open Call for Project Applications

Community members submit project applications for consideration for potential NY Forward funding.

Sept. to Dec.

Project Evaluation by the LPC

Project applications are reviewed and evaluated by the Local Planning Committee (LPC).

Timeline

Early 2027

Recommended Projects Submitted to New York State for Review

The LPC will recommend select projects to NYS for potential funding in the *Strategic Investment Plan*.

Tentatively

Summer 2027

NY Forward Awards Announced

New York State will make the final decision on which projects recommended by the LPC will receive NY Forward grant awards.

2027 to 2030+

Project Implementation

NY Forward project work is completed.

Community Engagement Opportunities



Public Workshops

Interactive sessions designed to gather feedback from community members.



Open Call for Projects

Opportunity for community members to propose projects to be considered for NY Forward funding.



LPC Meetings

Open to the public, with time for public comment at the end.



Pop-up Events

Informational tabling at existing community events.

Project Website

About the Program

Upcoming Events

Meeting Summaries



Submit Application

Comment Form

FAQs

VictorNYForward.com





VICTOR NY FORWARD

Community Vision



NY Forward

Community Vision

FROM THE VILLAGE'S APPLICATION

“

The Village of Victor is a welcoming, walkable area celebrating its small-town historical charm as it grows into a more vibrant connected community. Our vision incorporates our downtown's unique role as the heart of daily life for both Town and Village residents, continually aspiring to build connections that reinvigorate gathering spaces, recreational activities, and promotes small business. We actively support the enhancement of our centralized downtown park, local Main Street services, and library campus, motivated to leverage even greater future connection-driven networks. The Village's unique collaborations across public and private partnerships augment long-term economic aspirations towards strategic housing development, commercial offerings, as well as community recreation, and gathering. There is robust momentum for our future downtown area that reflects a stronger sense of place, enhanced quality of life and greater connection-based access opportunities for coming together to live, work, play and belong.”

Victor's Key Themes



Downtown Connectivity

Improving downtown circulation and strengthening connections into the downtown core



New Housing Options

Expand mixed-use housing options to bring residents downtown



Local Business Growth

Support and attract small businesses and grow local job opportunities



Vibrant Community Spaces

Enhance important community spaces such as the Library and Farmers Market



Historic Preservation

Celebrating and preserving Victor's small-town charm and historic character



Parks & Recreation

Enhancing parks, trails, and recreation options



Tourism Growth

Leveraging Victor's recreation and community assets to attract tourists downtown



Quality of Life

Strengthen Victor as a community of choice to live, work, and play

Share Your Vision!

Before you leave...

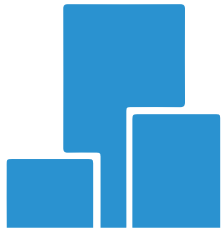
**Share your feedback on
the visioning boards!**



VICTOR NY FORWARD

Eligible Projects

Eligible Project Types



New Development or Rehabilitation

for mixed-use, commercial,
residential, or public uses



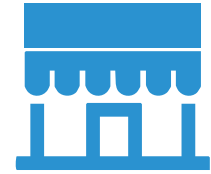
Public Improvements

such as parks, public spaces,
and streetscape improvements



Downtown Branding

such as promotional
materials and branding
for downtown Victor



Small Projects

such as minor interior/
exterior renovations, facade
improvements, and public art



Ineligible Costs

Planning activities, operations and maintenance, property
acquisition, existing programs, and costs already incurred to date.

Project Requirements

Location

Projects must be located in the NY Forward Area.

Timing

Projects must be able to break ground within two years.

Funding

Projects must have financing commitments largely secured or demonstrate a path to financing. Projects will be subject to a match requirement based on the LPC's discretion.

Impact

Projects must have a transformative impact on downtown.

Sponsor

Project sponsors must be legal entities (LLCs), not individuals. Sponsors may be public, not-for-profit, or private entities.

Decarb.

New construction and building addition projects greater than 5,000 sf and renovation projects meeting the substantial renovation criteria must meet building decarbonization requirements for energy efficiency.

Past Project Examples

Oswego, Litatro Mixed-Use Development & Restaurant

Before



After



Past Project Examples

Oswego, Buckhout-Jones Building Facade Restoration

Before



After



Past Project Examples

Albany, Federal Park

Before



After



Past Project Examples

Albany, Clinton Avenue Streetscape

Before



After





VICTOR NY FORWARD

Evaluation Criteria



NY Forward

Evaluation Criteria

Impact

Projects must have a significant positive impact on the revitalization of downtown Victor.

Readiness

Projects should be well-developed and ready to proceed as soon as possible upon the award of NY Forward funding.

Eligibility

Projects must be one of the eligible project types and must be located in the NY Forward Area.

Cost-Effective

Projects must have a realistic budget and must represent an effective use of public resources.

Co-Benefits

Projects must result in benefits to the community, beyond just the project sponsor, such as additional economic activity or improved quality of life.

Goals

Projects must advance the vision and goals established by NYS and the LPC for Victor's NY Forward process.

New York State's Goals



01

Enhance **downtown living** and quality of life



02

Create an **active downtown** with a mix of uses



03

Provide a diverse mix of **employment opportunities**



04

Create diverse **housing** options for all income levels



05

Provide **public spaces** that serve all ages and abilities



06

Encourage the **reduction of greenhouse gas emissions**



07

Grow the local property **tax base**



VICTOR NY FORWARD

Comments or Questions?

Stretch Break!

Coming up next...

How to submit an application!



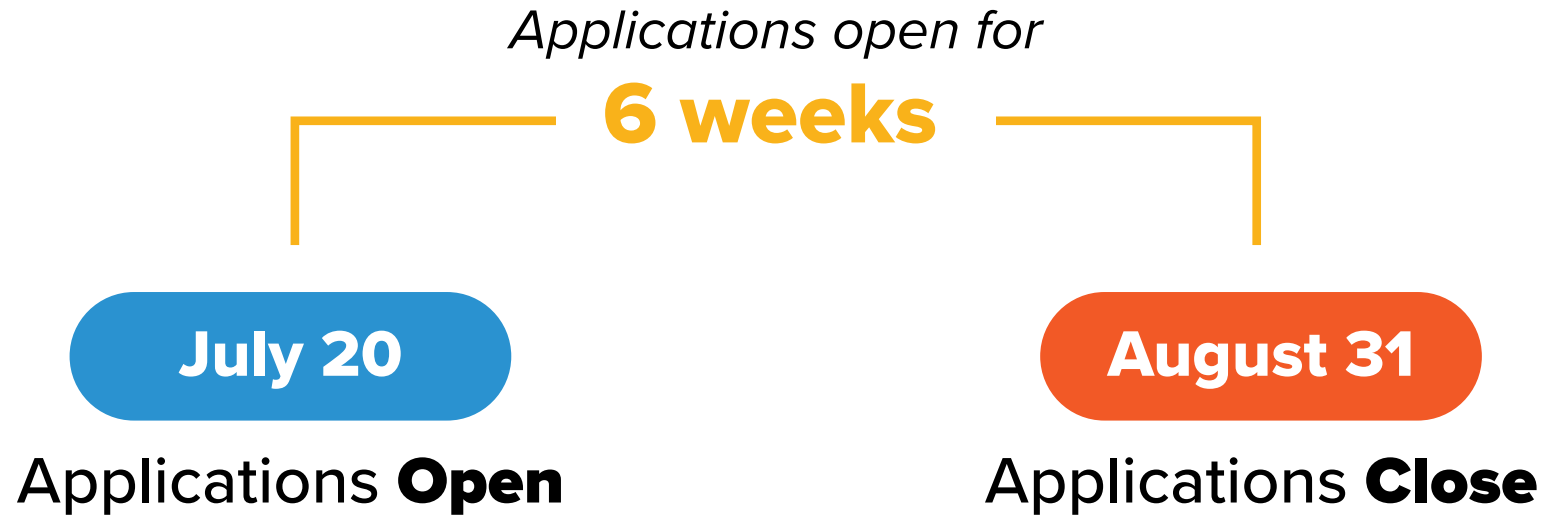
VICTOR NY FORWARD

Application Basics

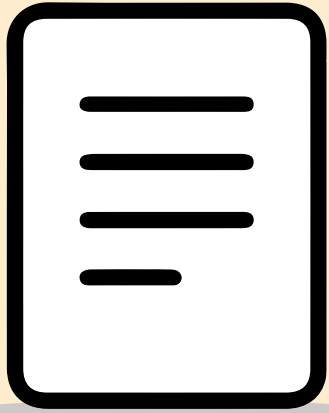


NY Forward

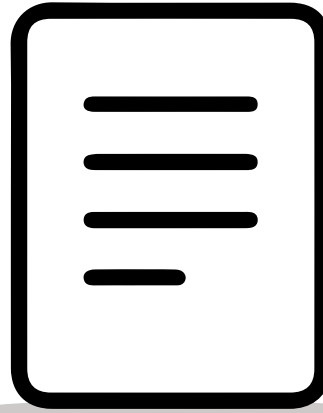
Application Timeline



Get an Application



Hard copies
**Available here
tonight!**



Pick up at
**Village Offices
(60 E. Main St.)**



Download from
VictorNYForward.com

Application Types

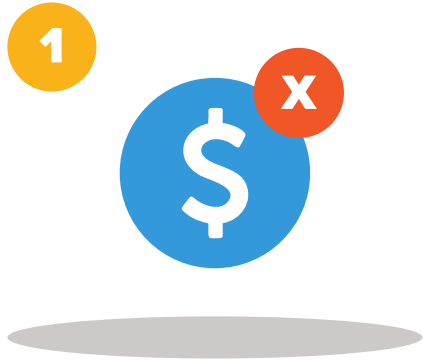
Project Application

- **Project Cost:** \$75,000 or greater
- **Project Types:**
 - ✓ New development or new construction
 - ✓ Medium to large-scale construction, rehabilitation, or renovation projects
 - ✓ Public improvement projects
 - ✓ Downtown marketing and branding initiatives

Small Project Letter of Interest

- **Project Cost:** less than \$75,000
- **Project Types:**
 - ✓ Minor renovation projects, such as facade improvements
 - ✓ Business assistance such as the acquisition of permanent commercial machinery or equipment
 - ✓ Residential improvements to the upper stories of mixed-use buildings
 - ✓ Public art projects

Know Before You Apply!



No Guarantee of Funding

Not all project applications will be recommended for funding. In addition, not all projects recommended for funding will receive NY Forward awards. Final funding decisions will be made by New York State.



Reimbursement Program

Grant funds will not be released to the project sponsor until the full scope of the project is completed. This means that project sponsors may need to finance the total project cost using a bridge loan, owner equity, or other financing mechanism.



Match Required

This is a matching grant program, meaning that some level of match will be required. Projects that provide higher match amounts will be more competitive for funding.



NYS Compliance

Projects must follow all New York State rules, including MWBE utilization, competitive procurement for goods and services, and project status reporting.



VICTOR NY FORWARD

How to Complete Your **Project Application**

Due Date: Monday, August 31 by 4:00 PM

Application Form



The image shows a blue project application form for the Village of Victor NY Forward program. The form features a logo at the top with a street lamp and the text "VILLAGE OF NY FORWARD VICTOR". Below the logo, the title "Project Application" is prominently displayed. Two light blue boxes provide key information: "\$4.5 MILLION" and "DUE AUGUST 31". The website "VICTORNYFORWARD.COM" is listed below these boxes. At the bottom, there is a small paragraph of fine print.

**VILLAGE OF
NY FORWARD
VICTOR**

Project Application

\$4.5 MILLION
SMART COMMUNITY DEVELOPMENT

DUE AUGUST 31
NO LATE FEES & NO

VICTORNYFORWARD.COM

A total of \$4.5 million of grant funding is available through the Village of Victor NY Forward program. The information and materials submitted by the Village of Victor NY Forward program (VNF) is a working project. Applications from the public to submit for projects are invited. The VNF will accept all applications and details will be provided to the Village of Victor NY Forward program for funding. Please note that the VNF will only fund projects that are consistent with the Village of Victor NY Forward program. All projects will be reviewed by the Village of Victor NY Forward program.



Instructions & Deadlines

Pages 1-2

Step-by-Step Directions

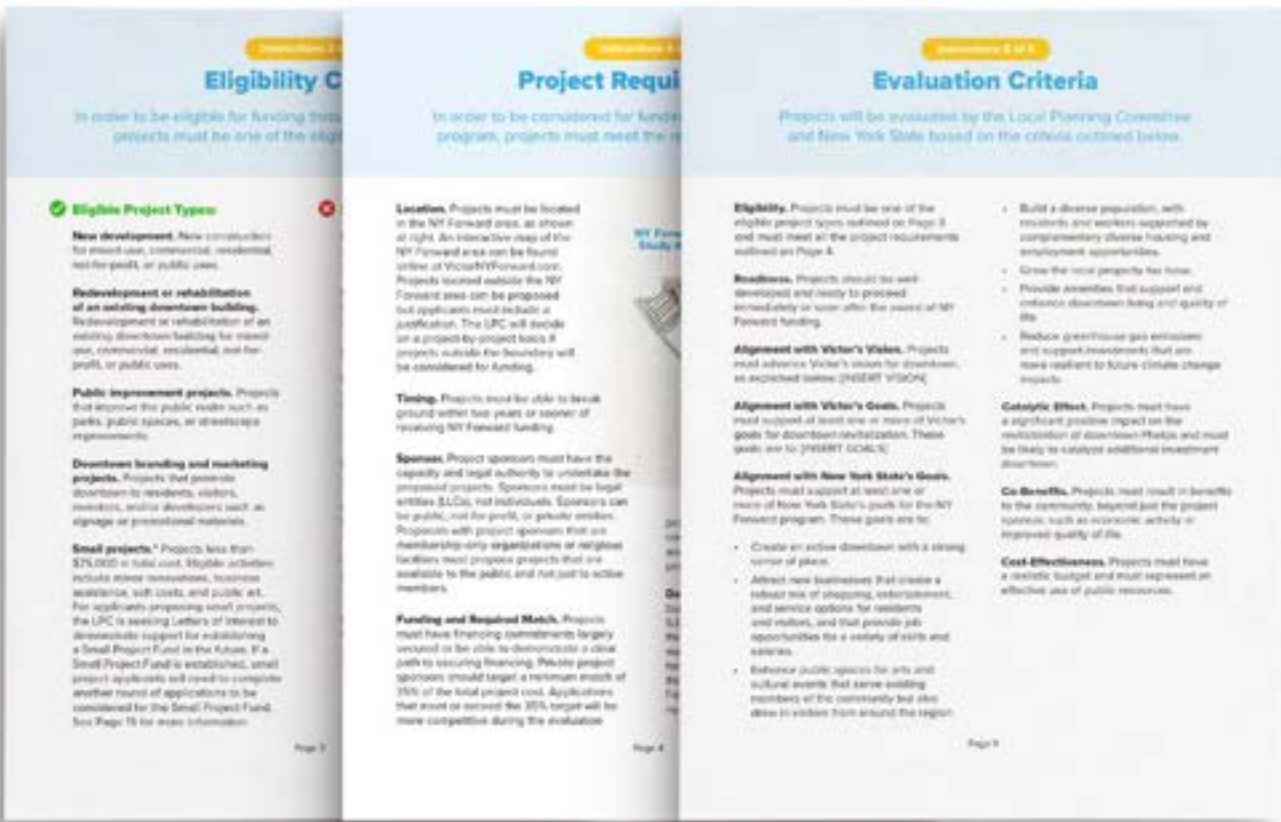


Timeline & Milestones



Project Eligibility & Evaluation Criteria

Pages 3-5





VICTOR NY FORWARD

Large Project Application

\$75,000 or greater in total cost



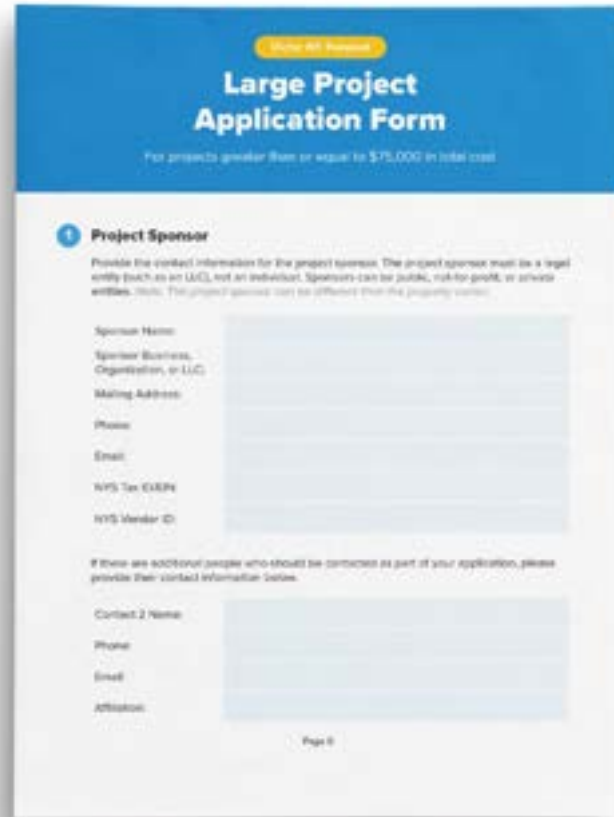
NY Forward

Project Sponsor Information

Page 6

Project Sponsor Info

The project “sponsor” is the person proposing the project, who has the legal authority to implement it.



The image shows a 'Large Project Application Form' for projects greater than or equal to \$75,000 in total cost. The form is titled 'Project Sponsor' and includes fields for Sponsor Name, Sponsor Business, Organization, or LLC, Mailing Address, Phone, Email, NYS Tax EXEMPT, and NYS Vendor ID. It also includes a section for additional contact information. A pencil is shown next to the form.

Large Project Application Form
For projects greater than or equal to \$75,000 in total cost

1 Project Sponsor
Provide the contact information for the project sponsor. The project sponsor must be a legal entity (such as an LLC), not an individual. Sponsors can be public, not-for-profit, or private entities. Note: The project sponsor can be different than the property owner.

Sponsor Name:
Sponsor Business, Organization, or LLC:
Mailing Address:
Phone:
Email:
NYS Tax EXEMPT:
NYS Vendor ID:

If there are additional people who should be contacted as part of your application, please provide their contact information below.

Contact 2 Name:
Phone:
Email:
Affiliation:

Page 6

Basic Project Information

Page 7

Project Location

Existing Conditions

2 Project Location

Project Address:

If the project is located outside the NY Forward Area shown on the map on Page 4, please provide a brief description and justification of how the project relates to downtown and supports the stated goals of the NY Forward program. The URC may consider minor modifications to the NY Forward boundary.

3 Existing Conditions

Describe the existing conditions of the project site or building. Indicate why the proposed project is needed based on the existing conditions.

Page 7



Important

Projects located adjacent to or just outside the NY Forward Area may be submitted. For projects outside the boundary, applicants must include a justification explaining how the project will benefit downtown. The LPC may consider modifying the boundary on a case-by-case basis.

Project Description

Page 8

Project Description

Project Area Size

Project Activities

4 Project Description

Provide a detailed description of the project scope of work, including:

- The proposed site, such as: commercial, industrial, retail-use, or public improvement.
- The goals of the project.
- The size of the project (e.g., square footage of the building and space to be removed, number of rooms, number and type of units, acreage, etc.).

It is important to provide as much detail about the proposed project scope as possible. The information submitted on this form does not need to be final and may be subject to change.

Square Footage of Project Area:

Please select the activities that will be included in your project:

Demolition

Restoration of existing building

Construction of new building

Electrical / plumbing / HVAC

Exterior changes (windows, siding, storefront, etc.)

Site work or utility installation (paving, trenching, streetscape paving, etc.)

Other projects may be subject to Departmental standards. Please consult the 311000 Project Submission for more information. Some projects are subject to these standards.

Page 8





Decarbonization

Applicable Projects

Decarbonization is required for:

- ✓ **New construction projects**
greater than 5,000 square feet
- ✓ **Building additions**
greater than 5,000 square feet
- ✓ **Substantial renovation projects**
where the renovated area is
greater than 5,000 square feet,
and two substantial renovation
criteria are met

Options for Compliance

Choose one option below:

- **Achieve 110% of the applicable minimum energy credit requirements**
- **Obtain an Energy Star score of 90 or better** using EPA's Target Finder Calculator
- **Obtain a third-party certification** from an approved organization, such as Energy Star, LEED, etc.

Decarbonization 101 Webinars

Session 1

August 11th
at 11:00 AM

Session 2

September 10th
at 1:00 PM

Register at VictorNYForward.com

The same content will be presented at both webinars.





If your project is required to meet the decarbonization requirements, **a member of the Project Team will work with you** to help you identify how you can achieve compliance.

More Project Information

Page 9

Alignment with Goals



Property Ownership



5 Alignment with Goals

Describe how your project helps advance Victor's goals and New York State's goals for downtown revitalization as explained on Page 5. Please be specific in explaining exactly which goals your project advances and how.

6 Property Ownership

Identify the owner of the property where the proposed project is located. If the property owner is not the same as the project sponsor, describe how the project sponsor will obtain the legal authority to implement the project at this property.

Page 9



Project Readiness

Page 10

Work Completed to Date

Required Permits

Challenges, if any

Historic Building Status

2 Project Readiness

Describe any work that is underway or has already been completed to advance the project. This may include work completed to date, feasibility studies, market studies, preliminary site design, permits obtained, and/or any funding or financing that has already been secured.

What permits or approvals will your proposed project require? Is there any environmental investigation or cleanup necessary before your project can proceed?

What challenges or issues, if any, would affect the implementation of your proposed project? Explain how these challenges will be addressed in a timely manner.

Is the property listed, or eligible to be listed, on the National Register of Historic Places? Check the CRD website to determine the status of your property at <https://cdhs.gov/crd/>.

☐ Yes ☐ No ☐ Not sure

Page 10



Historic Preservation Webinar

August 20th
at 1:00 PM

Register at VictorNYForward.com



Timeline & Sponsor Capacity

Page 11

Implementation Timeline

Previous Experience

Future Maintenance

Timeline for Implementation

Estimate when the following project stages will be completed for your project. If you have already completed a stage, write "Complete." Assume the project starts in Month 1.

Project Stage	Timeline (in Months)
Project Start	Month 1
Project Financing Secured	
Sketch Plan or Preliminary Design	
Regulatory Approval / Permitting	
Design, Engineering, and Selection of Contractor	
Construction or Implementation	

Capacity

Describe the project sponsor's experience in implementing projects similar in scope to the proposed project, including any experience with grant administration (if applicable).

Explain how the project will be maintained and operated after the project is complete.

Page 11



Important

Project sponsors cannot begin work on their projects until funding awards have been announced. Any work completed before funding awards are announced is not eligible for reimbursement.

Total Cost & Budget Estimate

Pages 12-13

Total Project Cost

Total NYF Request

Total Project Cost and Funding Req

Total Estimated Project Cost

Total NE (Forward) Funds Requested:

Please limit to 100 characters (spaces included)

Match Requirements: Private project sponsors should expect non-profit project sponsors should target a 50% Appropriation with higher match percentages than the 10% in the evaluation process. Projects submitted to public aid match, but some level of match is preferred and all aid requirements may be modified by the LFC at a later date.

Preliminary Budget

Please complete the budget table on the Page 12. The budget table should include:

Activity: Activities necessary to complete plant design, permitting, site preparation, and construction

Cost: Cost for each activity. It is strongly advised to help determine realistic costs. If exact costs are provided, an asterisk.

Funding Source: Funding source that will be used to include sources like a bank loan, private equity

Status of Funds: For each funding source, indicate one of the following categories:

- **Secured:** This funding has already been
- **Anticipated:** This funding is reasonably in
- **Requested:** The proposed approach has
- **Unfunded:** This funding source has

Page 16

Preliminary Budget CONTINUED

Please complete the budget table below, using the guidelines on Page 12.

Activity	Cost	Funding Source	Status of Fund
Example: Description	\$0.000	NY Forward	Repealed
	\$		
	\$		
	\$		
	\$		
	\$		
	\$		
	\$		
Total NY Forward Funding Request	\$		
Total Funds from Other Sources	\$		
Total Project Cost	\$		

Reimbursement: All Parents funds are reimbursable grants, ensuring that grant funds will not be returned to the project sponsor until the project is completed per the contract and scope of work. Project sponsors may need to finance the total project cost using a bridge loan or other equity.

Please describe how your costs were estimated. For example, were the estimates provided by a third-party contractor or architect?

Page 11

Budget Table

Cost Estimate Sources



Match Targets

Private Sponsors

35%

Match

Public Entities

0%

Match

Non-profits

0%

Match



Important

- 01** It is strongly recommended that project sponsors get contractor or third-party cost estimates/quotes to develop their budget estimates.
- 02** Project sponsors may need to finance the total project cost using a bridge loan, owner equity, or other financing mechanism. This is because NY Forward funds are structured as reimbursable grants, meaning that grant funds will not be released to the project sponsor until the full scope of the project is completed.
- 03** Private project sponsors should target a minimum match of 35% of the total project cost. Applications that meet or exceed the 35% target will be more competitive during the evaluation process; however, all applications will be considered.

Attachments

Page 14

Required Attachments

- Photos of existing conditions

Optional Attachments

- Renderings of proposed project
- Cost estimate quotes
- Letters of financial commitments
- Business plan or pro-forma
- Property survey
- MOUs, etc.



13 Required Attachments

Please include images of the existing project site or building interior and/or exterior. The images provided must be of the space where project work is proposed. The images can be submitted electronically or as a hard copy.

Please select how you will submit the images:

☐ Email to VictorN@newarknj.gov ☐ Hard copy

14 Additional Attachments

If you have any of the following documents readily available, you are encouraged to submit them. These documents help to demonstrate that your project is feasible and ready to be implemented. These documents can be submitted electronically or as a hard copy.

Please select the additional documents that you will include with your application:

☐ Renderings of the proposed project once complete

☐ Construction cost estimates or quotes from contractors

☐ Letters of support and/or commitment from financial institutions

☐ Business plans, market studies, or pro-forma analyses

☐ List of anticipated permits, approvals, or variances

☐ Property survey

☐ Memorandum of Understanding (MOUs) or other agreements, if applicable

☐ Letter of support from the property owner, if applicable

☐ Other please specify:

Please select how you will submit these documents:

☐ Email to VictorN@newarknj.gov ☐ Hard copy

Page 14

Certifications

Page 15

Sign Here

Sign Here

Sign Here

Certifications

I hereby certify that the information provided in this form is true and correct to the best of my knowledge. In order to be considered for NY Forward funding, I understand that additional information may be requested about the project and may involve meetings with the NY Forward consultant. I agree to provide the requested information in a timely manner for the LPC, consultant team, and State team to consider my project for funding.

Signature: _____ Date: _____

I understand that submission of this form does not constitute an application for or guarantee of funding from New York State, that the information provided herein will be reviewed and considered by the Victor Local Planning Committee for possible inclusion in the Victor Strategic Investment Plan. I further understand that inclusion in the Victor Strategic Investment Plan does not constitute a guarantee of funding from New York State, that all funding decisions will be made by New York State, and if funded I will comply with all State funding requirements.

Signature: _____ Date: _____

Further, I hereby acknowledge that I have read the NY Forward project criteria and understand that any NY Forward funding provided for projects will made available on a reimbursement basis only after expenses are incurred or in some cases, after a project has been successfully completed in its entirety. I also understand that NY Forward funding will be subject to all applicable New York State requirements, including, but not limited to, Minority and Women Business Enterprise (MWBE) utilization, competitive procurement for goods and services, and project status reporting.

Signature: _____ Date: _____

How to Submit

Thank you for completing your application! You can submit either:

- **By email:** Send your application and any attachments to VictorNYForward@gmail.com.
- **By mail or in person:** Mail or drop off your application and any attachments to the Village Hall at 60 E. Main Street, Victor, NY 13664. Mailed applications must be received by [INSERT DATE].

Due Date: [INSERT DATE]

Page 15





VICTOR NY FORWARD

Small Project Application

Less than \$75,000 in total cost



NY Forward



- 01** **The Small Project Letter of Interest form is to demonstrate interest** in the establishment of a Small Project Fund in the future. There is no guarantee that a Small Project Fund will be established.
- 02** **If a Small Project Fund is established, applicants will need to complete another round of applications** to be considered for the Small Project Fund in the future. Submitting a Small Project Letter of Interest does not guarantee funding from the Small Project Fund.

Background Information

Page 16

Eligible Activities

- ✓ **Interior and exterior renovations** for commercial and mixed-use buildings such as facade renovations, permanent signage and awnings, commercial interior fit-out, or HVAC, mechanical, and plumbing improvements
- ✓ **Residential improvements** to the upper stories of mixed-use buildings
- ✓ **Business assistance** such as the acquisition of permanent commercial machinery
- ✓ **Soft costs** such as architecture, engineering, and environmental review services
- ✓ **Public art**

Ineligible

- Property acquisition
- Deferred maintenance or general repairs
- Working capital
- Landscaping
- Improvements to municipally-owned or operated buildings
- Labor performed by the applicant, their family, or their staff

Small Project Information

Page 17

Project Sponsor Info

Project Location

Project Description

Total Project Cost

Small Project Letter of Interest

To the Village of Victor Local Planning Committee: I am writing to confirm my interest in participating in the Small Project Fund if it is established in the future.

1 Contact Information

Name:

Phone:

Email:

2 Project Location

I own or lease the property located at:

3 Project Description

I am interested in making improvements to the above property and/or business which would contribute to the revitalization of not only this property but the larger NW Forestville area. The scope of my proposed project includes the following:

4 Total Project Cost

I anticipate the total project cost to be approximately: \$

☐ I understand that I would be eligible for a maximum reimbursement of up to 75% of the total eligible costs. I also understand that deferred maintenance and general repairs are not eligible and I am not requesting reimbursement for those types of improvements.

☐ I further affirm that, without this reimbursement to cover up to 75% of the total eligible costs of my project, I would not be able to complete this project.

Page 17



Budget Estimate

Page 18

Budget Table

Maximum grant request is 75%
of total eligible project costs

Sign Here

5 Preliminary Budget

My project includes the following activities and/or improvements and estimated costs:

Activity	Cost
	\$
	\$
	\$
	\$
	\$
	\$
Total NY Forward Funding Request:	\$
Total Project Cost:	\$

☐ I awarded funding. I understand that this project MUST result in a finished space that is ready for occupancy after the completion of the project. I also understand that this is a reimbursement program, meaning that I must complete all work in the approved scope of work, pay all contractors, H.R. and subcontractors and provide proof of payment before receiving any reimbursement.

☐ I awarded funding. I understand that I will need to make the proposed improvements in compliance with the Village of Victor's building and zoning codes, as applicable to my project. I understand that I will also need to comply with New York State procurement and environmental regulations and will need to complete the approved scope of work within 30 months of the announcement of a funding award.

Signature: _____ Date: _____

How to Submit

Thank you for completing your application! You can submit either:

- **By email:** Send your application and any attachments to VictorNYForwarding@nysenate.gov.
- **By mail or in person:** Mail or drop off your application and any attachments to the Village Hall at 601 E. Main Street, Victor, NY 13664. Mailed applications must be received by [INSERT DATE].

Due Date [INSERT DATE]

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Match Requirement

Small Projects

25%

Match



VICTOR NY FORWARD

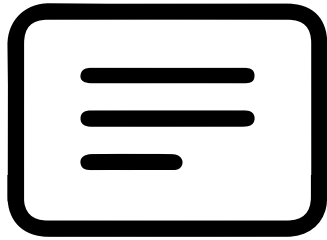
How to Submit Your **Project Application**

Due Date: Monday, August 31 by 4:00 PM

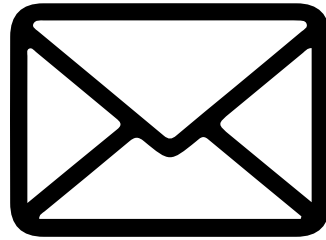


Submit an Application

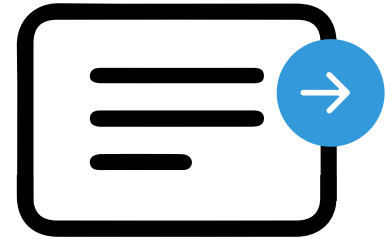
Due Date: Today, August 31 by 4:00 PM



Drop off at
Village Offices
(60 E. Main St.)



Mail to
Village Offices
(60 E. Main St.)



Email to
VictorNYForward@gmail.com



Important

In the coming weeks, applicants may be contacted by a member of the Project Team for additional information regarding their application. **Please monitor your email and phone and respond promptly.**



VICTOR NY FORWARD

Coming Up Next...

Coming Up

August 25

Local Planning Committee Meeting

Victor Senior High School Large Group Instruction Room, 6:00 PM

August 31

Project Applications Close

Sept. 24

Local Planning Committee Meeting

Victor Early Childhood School, 6:00 PM

Oct. 15

Public Workshop & Project Spending Activity

Victor Early Childhood School, 6:00 PM



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Questions?

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